

: Rt. Hon. Alistair Burt (Pro-Chancellor) (in the Chair); Professor Andy Schofield (Vice-Chancellor); Mr David Barron (lay member); Professor Steve Bradley (Deputy Vice-Chancellor); Ms Hanah Burgess (lay member); Mr Anthony Carey (lay member); Professor Sir Ian Diamond (lay member); Mrs Bobby Georghiou (lay member); Mr Atree Ghosh (Student member); Professor Simon Guy (Senate representative); Mr Ian Johnson (lay member); Professor Kevin Jones (Senate representative); Ms Alison Mullan (Senate representative); Baroness Neville-Jones (Deputy Pro-

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- 8.1 The Director of Strategic Planning and Governance introduced the paper which outlined the University's proposed framework for responding to the UUK Guidance: Managing Risk in Internationalisation, which itself had been a response to increased government interest in how universities were engaging with foreign powers. He drew members' attention to Section 3.2 (a-e) of the Guidance which the Executive viewed as the focus for consideration and outlined the exercise which had been undertaken to aggregate these requirements into a more manageable form to enable a gap analysis to be conducted.
- 8.2 Members considered the significant scope and scale of the guidance and the consequent leadership and awareness raising activity required at all levels within the Faculties to support a culture that managed the risks effectively. The meeting noted the related ongoing review of governance arrangements regarding research ethics and integrity processes and the stocktake being conducted on partnership activity.
- 8.3 Council noted the UUK Guidance, was supportive of the approach and the progress made to date in mapping the University's position against the guidance and the proposal to provide Council with an annual assurance report regarding the identification and management of risks arising from the University's internationalisation activity.

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- 11.1 The Director of Strategic Planning and Governance presented the revised register which had been reviewed and updated in light of feedback regarding the sensitivity of risk realisation definitions from Audit Committee and Council.
- 11.2 Members noted that the University continued to operate in an environment with high levels of uncertainty but that some risks relating to the pandemic and Brexit had subsided or not been realised and had therefore been removed.
- 11.3 Council advised that the Executive may wish to consider if using risk scenarios would help inform forward planning especially regarding key risks and opportunities in delivering the Strategy and KPIs.
- 11.4 The Council noted the updated risk register.

- 12.1 The Chair of Finance and General Purposes Committee provided an oral report from its meeting held on 6 May 2021. She highlighted that the Committee had: received a presentation by the External Auditor Partner from BDO on sectoral views and trends; considered budget setting parameters for 2021-2022, albeit there remained considerable uncertainty regarding aspects of the budget due to the operating environment; received a report from the Students' Union on its finances and had pledged ongoing support to it help navigate its challenges; received a report and proposals regarding a review of the University's investment portfolio to ensure alignment with environmental and social governance objectives; and that the Committee had approved the three year Tuitions Fee Strategy for 2022-25.
- 12.2 Council noted the oral report by the Chair of the Finance and General Purposes Committee.

- 13.1 Council considered the rationale for the UPP residences WiFi capital expenditure proposal (which was outside of the existing capital programme) noting that good connectivity was important to student satisfaction, the arrangement would enable timely delivery for students and that there was a mechanism by which capital expenditure could be recouped by the University through rental income.
- 13.2 Members noted the recommendation of Finance and General Purposes Committee that the capital expenditure proposal should be approved.
- 13.3 Council approved the capital expenditure of £1.750M to upgrade wi-fi in UPP Residences as outlined in the paper.

- 14.1 The Head of Stakeholder Relations introduced the recommendations to allow for the continuation of a more sustainable and flexible approach to degree conferrals after Council had been agreed a protocol for one year in 2019-20.
- 14.2 Council noted the longer-term aim to increase the number of Senior University Officers with delegated power to confer degrees and the University's plans to ensure all students graduating during the pandemic would be offered an in-person ceremony by July 2022.
- 14.3 Council approved the recommendation to renew the Conferral Contingency Protocol and its associated triennial review process.

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- 16.1 Council noted the written reports of:
 - Audit Committee, meeting of 8 March 2021;
 - Council Safety, Health and Wellbeing Committee, meeting of 11 March 2021;
 - Equality, Diversity and Inclusion Committee, meeting of 17 February 2021;
 - Estates Committee, meeting of 5 March 2021;
 - Finance and General Purposes Committee, meeting of 22 January 2021;
 - Finance and General Purposes Committee, meeting of 11 March 2021;
 - Senate, meeting of 10 February 2021;
 - Student Experience Committee, meeting of 5 March 2021
- 17.1 Council noted the proposed forward schedule of business.
- 18.1 There was no additional business to report.
- 19.1 Members noted that the next meeting will be an Away Day held from 4:00 p.m. on Thursday 8 July 2021, followed by further Away Day business from 9:00 a.m. on Friday 9 July and the formal Council meeting following on from 2:00 p.m.